



December 2, 2011

5975 East Marginal Way S.
Seattle, WA 98134
P.O. Box 1730
Seattle, WA 98111
Telephone: (206) 764-3000

Fax Numbers:
Corporate (206) 764-3012
Sales (206) 764-3014
Credit (206) 764-3012
Warehouse (206) 762-3077
Cement Terminal (206) 764-7176

Port Ludlow Village Council
PO Box 65012
Port Ludlow, WA 98365

RE: Northwest Aggregates Mats Mats Quarry

I am writing to thank the Council for sending your letter to the Jefferson County Department of Community Development supporting Northwest Aggregates' application to replace sections of existing riprap embankment at our barge loading facility at the Mats Mats Quarry. We take pride in the fact that we provide the materials needed to build and maintain structures in communities across our region in a responsible way. To us, that responsibility includes responding to concerns in the community where our aggregate resources are mined and by taking the reasonable and practical steps we can to resolve them. That is why I wanted to write and express our appreciation of your support and to respond to your concerns expressed in the letter.

I want to reassure our neighbors and reiterate that we have no relationship or plans, thoughts or expectations of loading barges at Mats Mats with material trucked from any source but Mats Mats quarry. We also have no plans, thoughts or expectations of trucking material to or from Mats Mats Quarry along Oak Bay Road, beyond what might be required for a local construction project.

Recently, you may have read that material excavated from the Seattle deep bore tunnel being constructed to replace the Alaska Way Viaduct may be transported to Mats Mats Quarry. We are currently engaged in discussions with the contractor for the project and hope to receive the contract to accept those materials.

You may know that we imported material from tunnel boring recently completed for the King County Bright Water project. Importing material from the Seattle Deep-Bore tunnel will benefit the Port Ludlow community by shortening the time required to import needed reclamation fill at the Mats Mats Quarry. The Seattle Deep-Bore tunnel project can provide a large portion of the material needed to reclaim the Quarry in only a few years. Importing the same amount of material from smaller projects could take decades.

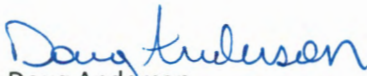
We will have more information to share with the community if we are selected to receive the material from the tunnel and have had an opportunity to work with the contractor and develop a plan based on their needs for the project. However, at this time I assure you that all material delivered from the tunnel project to Mats Mats Quarry will arrive via barge and remain at the Quarry for reclamation needs.

Port Ludlow Village Council
December 2, 2011
Page 2 of 2

If you have questions regarding Mats Mats Quarry or Northwest Aggregates' plans, please call the Mats Mats Quarry Manager, Jim Tweedy, at 206.764.3021.

Thank you again for your generous support.

Sincerely,



Doug Anderson
Vice President General Manager
Glacier Northwest